

ENQA Leadership Programme 3

Seminars 2021

– Programme outline –

	Seminar 1 10-12 March 2021 ASHE, Zagreb	Seminar 2 2-4 June 2021 NOKUT, Oslo	Seminar 3 8-10 Sept. 2021 QQI, Dublin
Wednesday			
12h30 – 15h30	-	Project group meetings	Project group meetings
16h00 – 19h00	Welcome and introductions Building a quality higher education system (with LEGO)	A new educational model for Central Valley University: a simulation game Universities as organisations	Group work on an actual leadership challenge in a European Quality Assurance Agency
19h00	Dinner	Dinner	Drinks with programme alumni
Thursday			
09h00 – 12h30	A brief introduction to the host agency Global trends in Higher Education that have particular challenges for quality Developments in the European Higher Education Area that have particular challenges for quality Lunch with programme alumni	A brief introduction to the host agency Leadership development in quality assurance agencies An introduction to the competing values framework (CVF) on leadership and organisational culture Lunch with programme alumni	A brief introduction to the host agency Working in and “leading” quality assurance teams (within the agency, and in external reviews) Quality assurance and quality enhancement: stakeholder views
13h30 – 17h00	Leadership skills: working in teams and project groups	Leadership interview with host QA agency senior staff	Leadership interview with host QA agency senior staff

	Introduction to the four small group projects and project groups (17h00)	Mid-term progress reports from project groups	The EC European Universities initiative: a new challenge for quality assurance
	Project group dinners (19h00)	Drinks (18h00)	Closing dinner (19h00)
Friday			
09h00 – 12h30	Leadership interview with host QA agency senior staff	Leadership roles and organisational culture (CVF perspectives)	Presentation of small group projects to host QA agency staff
	Panel discussion: the university experience of the European quality frameworks	Leadership roles and organisational culture: the case of QA agencies	
	Seminar evaluation	Seminar evaluation	Seminar and programme evaluation
Notes	Seminar sessions will be provided by CHEPS (Jon File, Harry de Boer and Don Westerheijden), host agency staff and invited experts. Session times and presenters will be finalised in the programmes for each seminar		