

# ENQA WEBINAR: ONLINE SITE VISITS IN TIMES OF COVID-19

#QAfromHome

- The webinar will start at 14.30 CEST
- Please listen to this webinar using Chrome or Firefox
- Please post your comments and questions in the chat box
- This webinar will be recorded and published on [ENQA's YouTube channel](#)

# ENQA WEBINAR: ONLINE SITE VISITS IN TIMES OF COVID-19

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## Speakers:

- Maria Kelo, Director, ENQA
- Peter Mall, Scientific Advisor, evalag (Germany)
- Esther Huertas Hidalgo, Head of Quality Assurance, AQU Catalunya (Spain)
- Elena Cirlan, Policy & Project Officer, IEP (Switzerland)
- Alastair Delaney, Director for Scotland, Wales and Northern Ireland, QAA (UK)

Facilitated by Anna Gover, ENQA Senior Project Manager



MARIA KELO, DIRECTOR, ENQA

# **ONLINE DELIVERY OF SITE VISITS – EXPECTATIONS AT THE EUROPEAN LEVEL**

**enqa.**

# THE ESG CONTEXT FOR SITE VISITS

- ESG require normally a site-visit, but...exceptional times call for exceptional measures
- Priority to encourage agencies to be flexible and supportive towards HEIs
- For external reviews, two possible options
  - Postpone reviews (ESG do not determine duration, deviations from normal justified)
  - Go online (acceptable for ENQA and EQAR considering the circumstances)

EQAR registration and ENQA membership will not be under risk, nor will a substantial change report be required for **exceptional arrangements**

**Consider national regulations!**



# CONSIDERATIONS FOR MOVING ONLINE

- All good practice and principles related to site visits remain relevant
  - Carried out by external experts, including a student member
  - Independence, professionalism
  - Confidentiality and safety (protected e-tools, identification of participants, etc.)
  - Training, briefing
  - Participation of/interviews with different stakeholders
- Preparation of the agency, of panels, and of the institution/programme even more important than usual
- Scope for experimenting new formats and structure of the visit(s) (can/should a 3-day visit be translated online 1:1?)

# TODAY... AND TOMORROW

- Two case examples + shorter “snap-shots”
- Diversity and contextualisation + legal conditions → no one size fits all
- Keep sharing: send your case example to ENQA ([anna.gover@enqa.eu](mailto:anna.gover@enqa.eu))  
[https://enqa.eu/wp-content/uploads/2020/06/External-QA-in-times-of-COVID-19\\_case-examples.pdf](https://enqa.eu/wp-content/uploads/2020/06/External-QA-in-times-of-COVID-19_case-examples.pdf)
- Exceptional situation that will make us reflect on EQA processes in the future → survey and analysis in Dec 2020-Feb 2021

THANKS!

**How on-site visits can be converted into  
virtual web conferences  
evalag's experiences and reflections**

Dr. Peter Mall

## Profile and general experiences of evalag

- Large range of activities: external quality assurance (accreditation, evaluation, audit, certification), advice, training, scientific support, HE research
- Besides on-site-visits, workshops, consultations, coachings etc. had to be transformed into virtual meetings
- Our concept: reliable technology, flexible, committed and reflective employees



## Organisational Issues

- Length of meetings not longer than 60-70 min (if longer, take breaks in-between)
- Breaks of 15 to 30 min between every session
- Use additional expert rounds of 15-30 min between sessions (if necessary)
- Limit meetings to 10 participants (avoid more than 15-20 participants including experts)
- Clear discussion rules
  - Avoid welcome rounds and use (short) icebreaker rounds instead or
  - Participants may shortly introduce themselves (name, position) during discussion
  - Take advantage of a moderator (usually one of the experts)
  - Participants should keep microphones shut while not talking

## Technical issues

- Pay attention to technical reliability, resilience and user-friendliness – but: there always is a trade-off
- Be aware of latest security notes (updates, data encryption)
- Use waiting room functionality and actively invite participants
- Backup your meeting with a co-host
- **evalag** mainly uses Zoom, but has experience with WebEx, Jitsi and BigBlueButton

## And what about the assessment of the criteria?

- Both the HEI as well as the experts must have confidence in this procedure
- Prepare the discussions carefully
  - What has to be discussed and what can be clarified by written information?
- Use additional tools
  - HEI may send videos and/or pictures of rooms and laboratories
- In case of open questions after the virtual meeting
  - Do not hesitate to arrange another meeting

## Conclusion

- On-site visits can be converted into virtual meetings if certain preconditions are observed
- Virtual meetings should not replace on-site visits, but they can be a good alternative
  - The personal contact between experts and HEI members is from time to time necessary
- Virtual meetings help to reduce travel costs and the ecological footprint

**Thank you!**

Dr. Peter Mall - [mall@evalag.de](mailto:mall@evalag.de)

# STRATEGY FOR ACTION OF AQU CATALUNYA IN THE EXCEPTIONAL CIRCUMSTANCES RESULTING FROM THE EFFECTS OF SARS-COV-2 CORONAVIRUS

Esther Huertas. June 2020

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Agència  
per a la Qualitat  
del Sistema Universitari  
de Catalunya



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ISO 9001  
ISO 27001



## AQU

### Contingency plan

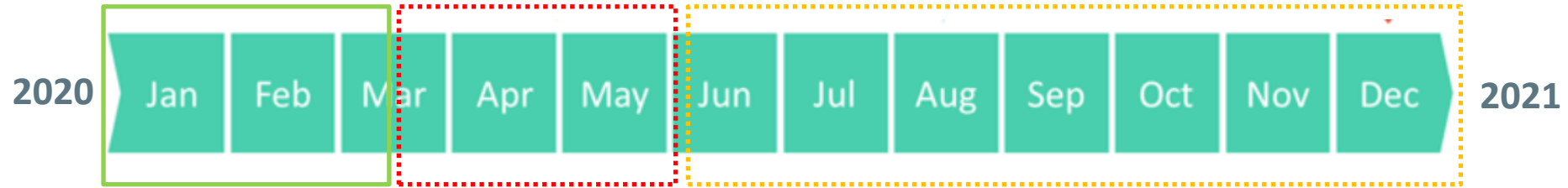
- Protect health of AQU staff.
- Activities continue to operate.
- Comply with instructions issued by the Government.



## Higher Education System

- Support and guidance
- Safeguarding students' rights

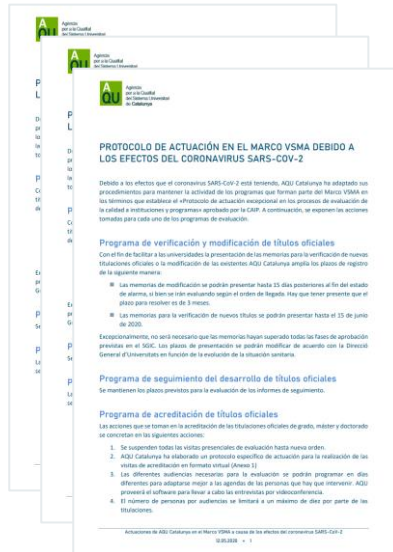




Normal period

State of emergency

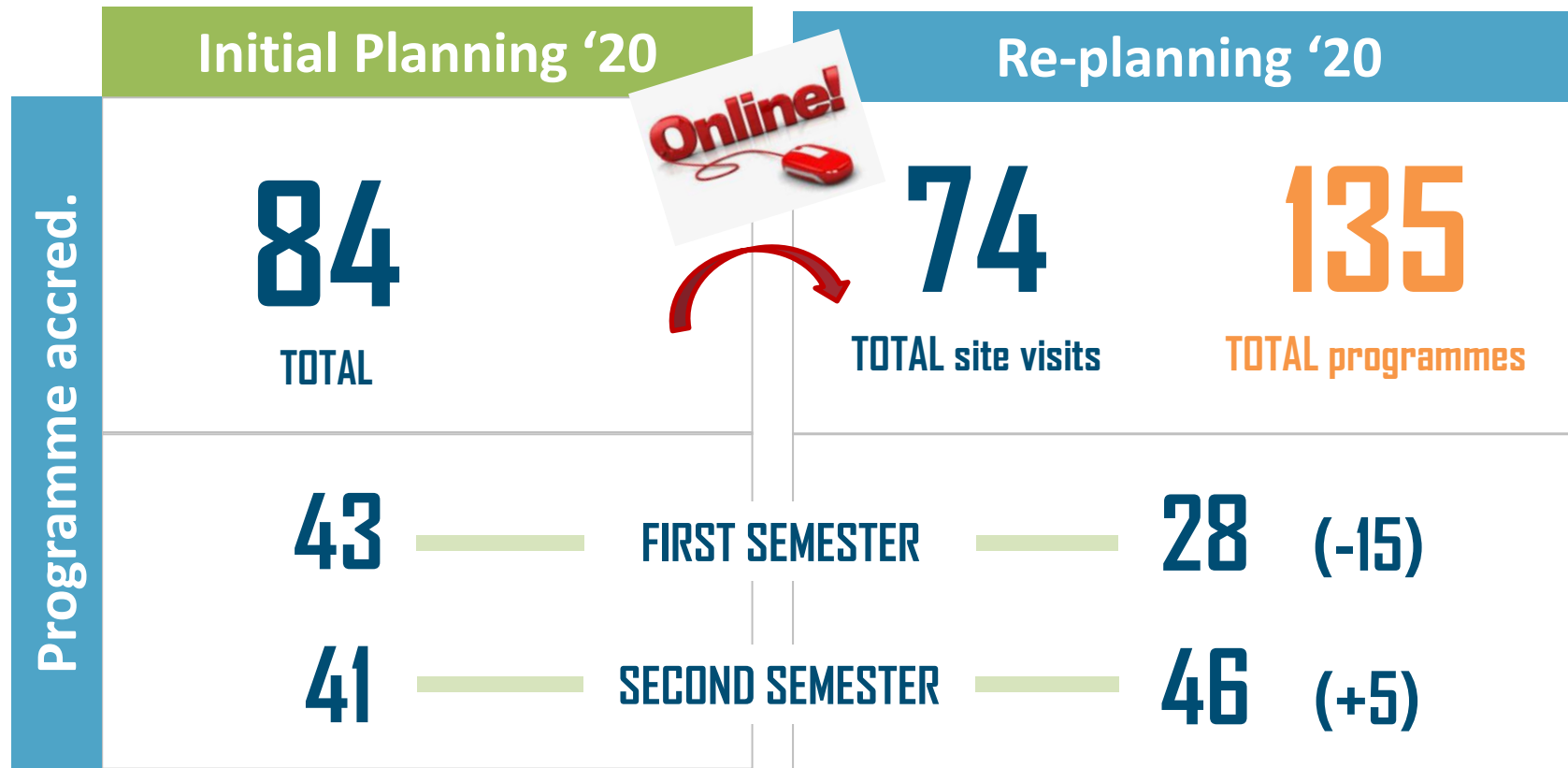
Adaptation to 'new normality'



| 01                           | 02   | 03  | 04  |
|------------------------------|--|---|---|
| <br><b>Review procedures</b> | <br><b>Time limits</b>                                     | <br><b>Meetings</b>                                     | <br><b>Remote procedures</b>  |
| <i>Continue normal</i>       | <i>Defer the time limits for submission and resolution</i> | <i>Review committee meetings are to be held online.</i> | <i>Adaptation of procedures that can be undertaken remotely with full safeguards for institutions and quality assurance</i> |







- 10 site visits postponed 2021.
- 7 online site visits.



**12 online visits – Institutional evaluation (IQAS certification)**



## In general

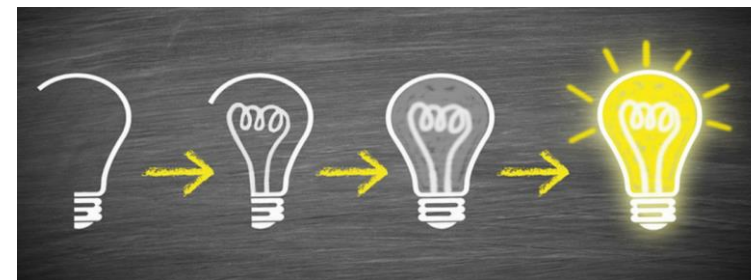
- Management of uncertainty.
- HEI concerns (teaching and learning process; review procedures).
- Preserve students' rights.
- Mitigating impact on reviews (ensure the same quality of the assessment procedure).
- Overload of teaching staff.
- Personal contact (missing).



## AQU point of view

- Fast and accurate responses to HE system demands.
- Effective communication with HEI.
  - Permanent contact director with 12 HEI (every 10-15 days).
  - Technical staff (daily).
- Design of an effective review procedure (avoid overload).
- Re-planning (very fast) – agreement HEI.
- Accreditation of health sciences degrees.
- Visit to facilities.

- Elaborate **clear instructions** for online site visits (peers and HEI).
- **Training** of experts.
- HEI demands more assistance (new elements).
- Select a **robust and easy-use system for teleconferences** with a waiting room.
- Guarantee **confidentiality**.
- Involving/Including centers that have been visited previously (re-accreditation).
- HEI can present further evidences, when required by peers, through email.
- **Agenda** should be adapted.



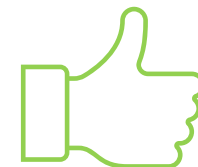


- Avoid work sessions of a full day, split in sessions of ½ day.
- Interviews. Participants:
  - 5-8 people from HEI
  - Peers
- Peers should distribute their direct participation during the interviews.
- 15 min break in between each session.
- No recording.

## BEGINNING TO END

**Universities were a little bit sceptical** with the new format and worried about the possible impact of the procedure on the result of the programme accreditation.

**This perception has changed** after having the experience and **they show their satisfaction** to AQU Catalunya through informal channels.





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# Thank you!

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- The recording will be published on [ENQA's YouTube channel](#)
- Share your practices and resources on social media **#QAfromHome**

ENQA members/affiliates:

- Send short case examples (max. 1 page) to [anna.gover@enqa.eu](mailto:anna.gover@enqa.eu) for publication on the [COVID-19 page](#) on ENQA's website
  - What were your agency's immediate actions?
  - Are you moving site visits online?
  - Do you encounter any regulatory issues?
  - What are you doing to directly support institutions?

enqa.