

ENQA LEADERSHIP DEVELOPMENT PROGRAMME 2023



Day / time	Seminar 1: 24-26 May Host: A3ES, Lisbon (Portugal)	Seminar 2: 20-22 Sep. Host: NOKUT, Oslo (Norway)	Seminar 3: 15-17 Nov. Host: VLUHR, Brussels (Belgium)
Wednesday			
13:30 – 15:00	Welcome & introduction to the programme & participants	Project group meetings	Project group meetings
15:15 – 16:15	Introduction to the host agency	Introduction to the host agency	Introduction to the host agency
16:30 – 17:15	Introduction to group projects on an actual leadership challenge in quality assurance agencies	Simulation: Building a quality HE system	Leadership interview with host QA agency senior staff
19:00 - ...	Dinner ENQA	Dinner ENQA	Dinner ENQA
Thursday			
09:30 – 10:45	Global trends in Higher Education	Organisation culture and leadership roles in QA agencies (1)	Tips and tricks in leading teams (1)
11:00 – 12:30	Simulation: Strategy development in universities (1)	Organisation culture and leadership roles in QA agencies (2)	Tips and tricks in leading teams (2)
12:30 – 14:00	Lunch break	Lunch break	Lunch break
14:00 – 15:30	Simulation: Strategy development in universities (2)	Higher education developments affecting QA (Theme 2)	Higher education developments affecting QA (Theme 2)
15:45 – 17:15	Group project meeting	Group project meeting	Preparing presentation projects
19:00 - ...	Dinner ENQA	Dinner ENQA	Dinner ENQA
Friday			
09:30 – 10:30	Higher education developments affecting QA (Theme 1)	Leadership interview with host QA agency senior staff	Presentation of the projects (hybrid)
10:45 – 12:00	Leadership interview with host QA agency senior staff	Mid-term progress from the project groups	Presentation of the projects (hybrid)
12:15 – 12:45	Seminar evaluation and closing remarks	Seminar evaluation and closing remarks	Seminar evaluation and closing remarks
12:45 – 13:45	Lunch break	Lunch break	Lunch break
13:45 – 15:30	Group project meeting	Group project meeting	

NOTES

Seminar sessions will be provided by CHEPS (Harry de Boer and Daniela Craciun), host agency staff and invited experts. Session times and presenters will be finalised prior to each seminar.