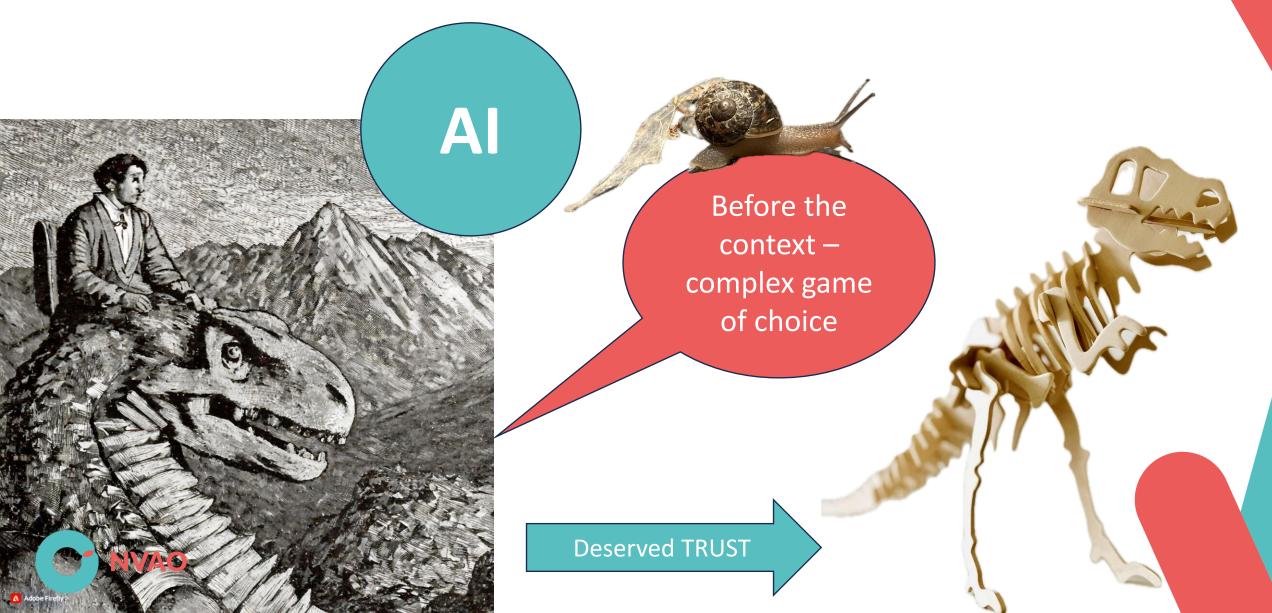


Ferocious, cumbersome, burdensome ...



No standards, no criteria

Boning and decorating based on deserved trust

- 8 Quality Features ESG-based
- 4 questions Holy Trinity of QA
- Critical reflection = documentation, contextualisation,
 appreciation, lessons learned





RESPONSIBILITY LIES
WITH THOSE
RESPONSIBLE

EQA SHOULD NOT HINDER, RATHER STIMULATE INNOVATION AND INNOVATIVE CHANGE

Traditional approaches	NVAO's Appreciative Approach
Focus on compliance,	Focus on responsibility,
conformation	on ownership
"Does the shape fit into	"Do they play the game
the mold?"	with the chosen rules?"
Is the chosen model the	Does the chosen model
right one?	work?
What is missing?	How does it work?
Searching for missing things and exposing them	Expose chances and possibilities
Standards are central	Standards are not important
Templates, criteria, rules, guidelines,	Straightforward information, no templates, no
Thinking and working	Thinking and working
from standards	around quality
Report with facts,	Report as a travel journal
considerations	and with a holistic
and judgements	judgement

Appreciative, agile and tailored to the context

Question 1: Is the educational policy in line with the educational vision of the institution and the societal challenges it is facing within its own context?





- Future oriented education
- Digitalisation
- Sustainability
- Environmental awareness
- Lifelong learning
- Diversity

- RELATIONSHIP MANAGERS

- TOUR OF FLANDERS
- RESONANCE GROUP
- OVERVIEW REPORTS
- THEMATIC OWNERSHIP
- SYSTEM-WIDE ANALYSIS
- EXTERNAL, INDEPENDENT EXPERTS



IN THE CONTEXT

Discussion questions

Should external quality assurance agencies include significant developments or challenges in higher education or broader society in their quality assurance procedures, or should they trust the institutions to address these topics themselves?

What is the responsibility of external quality assurance when an institution does not respond to significant developments or challenges in higher education or broader society?

How does your agency address higher education institutions' responsibilities to respond to significant developments or challenges in higher education or broader society?



